



# WHY MANAGERS WHO SERVE END UP LEADING THE STRONGEST TEAMS



The strongest pharma teams aren't built on fear or pressure
— they're built on care. This issue shows how managers who serve first, lead longest.

In Indian pharma, many managers still lead by orders and targets. But the strongest teams follow managers who serve first and lead with influence. When you support reps, clear roadblocks, and invest in their growth, loyalty and performance follow. This issue shows how.

### THE CORE CONCEPT: WHAT SERVICE-LED PHARMA LEADERS DO DIFFERENTLY

### 1. They Focus on Enabling, Not Controlling

Great managers ask: "What's blocking my rep today — and how can I fix it?" It could be a doctor issue, price objection, or confidence dip.

#### 2. They Lead By Example

Top managers don't lecture from offices. They coach on field visits, solve doctor problems with reps, and celebrate small wins.

## 3. They Build Loyalty Through Care It's a people business. Managers who listen, check in, and support beyond targets build loyal, high-performing teams.





### YOUR ACTION TOOLS THIS WEEK



Checklist: Daily Service Leadership Prompts

- Who in my team might need a check-in today?
- Is there a doctor issue I can personally help resolve?
- Have I publicly acknowledged a rep's effort this week?
- Am I coaching or just commanding in team meetings?
- Have I asked reps what's blocking them this week?

YOUR ACTION TOOLS THIS WEEK

Day	Who Needs Support?	What Can I Remove/Help With?	Follow-Up Planned?
Monday	Rohan (rep, Zone C)	New chemist introduction	Yes (Thursday)
Wednesday	Priya (rep, South)	Resolve doctor conflict	Yes (Friday call)

Use this template weekly to track meaningful, human-focused leadership actions.

### WORKSHEET: SERVICE MOMENTS TRACKER

At the end of each week, reflect and log these:

Action	Who Benefited?	What Was The Impact?
Helped resolve stock issue	Mahesh (rep)	Saved 3 visits and won doctor's trust
Gave public shout-out for improvement	Pooja (rep)	Boosted team morale

Helps you audit how well you're serving, not just supervising.



### FIELD INSIGHT: A REAL-LIFE EXAMPLE

A Zonal Manager from Hyderabad took 2 hours during a product launch week to personally resolve a doctor's issue for a struggling rep. That rep hit 135% of target the next month and hasn't left the team since. Loyalty builds when leadership feels personal.



### **FINAL TAKEAWAYS:**

- People follow managers who serve, not those who command.
- Help reps win in the field they'll help you win on the scorecard.
- Track your service actions as seriously as your sales numbers.

